





# **TABLE OF CONTENTS**

1.	TUNDRA PHILOSOPHY – INVESTING FOR THE FUTURE	2
2.	SUSTAINABILITY CRITERIA IN THE INVESTMENT STRATEGY	3
3.	POLICY FOR THE INTEGRATION OF SUSTAINABILITY RISKS	3
4.	PRINCIPAL ADVERSE IMPACT DUE DILIGENCE POLICY	4
	4.1 PRINCIPAL ADVERSE IMPACT INDICATORS (PAIs)	4
5.	WORKING METHODS	5
	5.1 POSITIVE SCREENING	5
	5.2 NEGATIVE SCREENING	6
	5.3 ENGAGEMENT	6
6.	POLICY FOR ASSESSING GOOD GOVERNANCE PRACTICES IN	
	PORTFOLIO COMPANIES	7
7.	RESPONSIBILITIES	8
8.	PRINCIPLES AND AGREEMENTS	8

# **ANNEX 26 - SUSTAINABILITY POLICY**

This documentation constitutes the *Sustainability Policy, the Policy for the Integration of Sustainability Risks, the Principal Adverse Impact Due Diligence Policy,* and *the Policy for assessing good governance practices in the portfolio companies* for Tundra Fonder AB (hereinafter referred to as "The Company" or "Tundra Fonder"). The policy has been approved by the Board of Directors and has been applied since 2021.03.10.

# 1. TUNDRA'S PHILOSOPHY - INVESTING FOR THE FUTURE

For Tundra Fonder, a long-term sustainable company is a competitive organisation with responsible and honest owners and strong management. This document provides information on the environmental and social characteristics of financial products, and sustainable investments, in accordance with Articles 3 and 4 of the Sustainable Finance Disclosure Regulation (SFDR, EU 2019/2088, SFDR). Tundra Fonder's fund is classified as an Article 8-fund in accordance with the Sustainable Finance Disclosure Regulation (SFDR) EU 2019/2088 which is applied to a fund that "promotes environmental and social characteristics". Furthermore, the discretionary mandates that Tundra Fonder manage are classified as Article 8.

Our goal is to invest in companies whose operations have a long-term positive impact on the society in which the business is conducted. Companies whose products or services are relevant to future generations, and which are produced in a way that is sustainable regarding the environment and workers' rights. We expect our portfolio companies to operate in accordance with international guidelines, laws and conventions (OECD Guidelines for Multinational Companies, UN Global Compact and others).

A sustainable investment is defined in the SFDR as an investment in an economic activity that contributes to an environmental or social objective, provided that the investments do not cause significant harm to any other environmental or social objective and that the investee companies follow good governance practices. Our vision is to create financial returns and planetary relief through long-term sustainable investments. We are convinced that investing in sustainable business models by operating within the planetary boundaries, is a prerequisite for generating financial value for our customers. We call it investing for the future. To work towards our vision, we consider the 17 Sustainable Development Goals (SDGs) within the framework of Agenda 2030 as one of our guiding tools. A long-term sustainable investment strategy must be based on a global holistic approach, and not just on selected geographical regions.

The goals of the sustainable investments are to support companies with activities aimed at improved food supply, improvements to infrastructure, development of renewable energy, increased access to affordable medicines, development of private health care as a complement to government care, increased access to credit for people and companies, increased access to education and companies that contribute to nationally increased integration in the world economy.

# 2. SUSTAINABILITY CRITERIA IN THE INVESTMENT STRATEGY

We believe that good corporate governance is central to conducting a long-term competitive business and that it is a prerequisite for a well-functioning sustainability work. Each investment is preceded by a thorough analysis of owners and management in which the main owners and senior executives are assessed. The Company conducts screening for money laundering (AML), Know Your Customer (KYC)

# **ANNEX 26 - SUSTAINABILITY POLICY**

and adverse media of principal owners, board members and senior executives. Historical decisions central to the business are analysed. Further, an assessment of whether internal monitoring systems, including controls and procedures, are in place that can provide the basis for an efficient and responsible business that can be conducted in accordance with the law is undertaken.

Our portfolio companies must have decent employment conditions, good work environment safety, training opportunities, and there should be policies in place to counteract discrimination. As an active owner, Tundra Fonder strives to achieve an impact on gender equality in its portfolio companies. This is because the growth of the economy is positively affected by the fact that more people are employed. It also improves the companies opportunities to attract the best possible workforce in the long term to drive the business forward.

Furthermore, an analysis is made of the following aspects: i) businesses' long-term societal benefits of the products or services, ii) the environmental risks associated with the business, iii) the companies' efforts to improve in terms of environmental impact and iv) the development of environmentally friendly technology.

In addition to our internal analysis, the Company also uses external analysis for screening of the portfolio on a quarterly basis, the working group for determining sustainability work includes staff who work independently from the investment team. This internal sustainability work is regularly monitored by the compliance officer and reported to the Board of Directors.

# 3. POLICY FOR THE INTEGRATION OF SUSTAINABILITY RISKS

As a financial market participant, we need to provide information on how we integrate sustainability risks as of March 10, 2021, according to Article 3 of the SFDR. Sustainability risks are defined as an environmental, social or governance-related event or circumstance that, if were to occur, would have an actual or potentially significant adverse effect on the value of the investment.

Investments are made in companies that are judged to be the best in their sectors, where we consider our investments a long-term collaboration to achieve the best possible results. We invest in companies whose future operations will constitute a larger part of the local economy and primarily choose companies that we believe are driving the development of society and exert a positive impact on the markets that the fund focuses on. Before an investment, a thorough internal analysis is carried out, where the analysts obtain information from a variety of sources. The internal analysis, which is the primary source, uses interviews with the companies, annual reports and other public information, as well as Bloomberg and other information systems. Sustainability risks are followed up annually via a battery of questions that is communicated to all portfolio companies, as well as via quarterly screening by an external consultant (Sustainalytics/Morningstar). Any negative news that affects any of the material issues in either E, S or G-sections is followed up on an ongoing basis.

#### 4. PRINCIPAL ADVERSE IMPACT DUE DILIGENCE POLICY

According to Article 4 of the Disclosure Regulation, we are also expected to provide information on how we consider negative consequences for sustainable development in the portfolio management. Sustainability risks are defined as climate- or environmental-related: greenhouse gas emissions, use of finite resources, energy efficiency, management of water and waste, protection of biodiversity; or

# **ANNEX 26 - SUSTAINABILITY POLICY**

social and human resources, respect for human rights, gender equality, a responsible supply chain, and the fight against corruption and bribery. Tundra Fonder considers negative consequences for sustainability factors in accordance with the 14 mandatory and three voluntary indicators. The following criteria are included to the extent that data are available:

# 4.1 PRINCIPAL ADVERSE IMPACT INDICATORS (PAIs)

#### **MANDATORY INDICATORS**

# Climate and other environmental indicators

- Greenhouse gas emissions (Scope 1, 2 & 3)
- Carbon footprint
- Greenhouse gas intensity of the investee company
- Exposure to companies active in the fossil fuel sector
- Share of non-renewable energy consumption/production
- Energy consumption intensity per high impact climate sector
- Activities negatively affecting biodiversity-sensitive areas
- Emissions to water
- Hazardous and radioactive waste

# Indicators on social and human resources, respect for human rights, anti-corruption and bribery issues

- Violations of UN Global Compact principles/OECD's guidelines for Multinational Enterprises
- Lack of processes to monitor violations of international guidelines
- Unadjusted gender pay gap
- Board gender diversity
- Exposure to controversial weapons

#### **VOLUNTARY INDICATORS**

# **Human rights indicators**

- Lack of policies against trafficking
- Lack of a human rights policy

# Indicators in corruption

- Lack of anti-corruption and anti-bribery policies

As Tundra Fonder invests exclusively in emerging and frontier markets that are not covered by the European regulatory framework, SFDR, reliable data on most relevant indicators are currently lacking. Tundra Fonder's ambition is to expand the number of indicators reported by requesting this information directly from the investee companies. To achieve this, Tundra Fonder will use an external platform for data collection, Worldfavor - a web-based system where portfolio companies can get an overview of what data is requested, and subsequently report the data that is possible to produce and gradually expand their reporting over time. The data requested includes aspects related to both environmental and social indicators (PAI indicators as above). Tundra Fonder will have an ongoing dialogue with the companies to promote increased reporting.

# 5. WORKING METHODS

Tundra Fonder's investment philosophy is based on fundamental financial analysis where sustainability aspects (ESG) have been integrated since the launch of the Fund. Over time, the various aspects of environment, social responsibility and corporate governance have been equally important for the analysis, simply because we believe that a company that integrates all three perspectives has

# **ANNEX 26 - SUSTAINABILITY POLICY**

the best chance of success in the long term. An investment that contributes to a sustainability goal shall not cause significant damage to any other sustainability goal. This work will be followed up through the 17 indicators listed above (section 4.1). Our working method is based on three basic principles for integrating sustainability risks into management; positive screening, negative screening and engagement.

Tundra Fonder does not use a benchmark index to assess whether the Fund complies with the environmental and social characteristics promoted by the Fund.

# **5.1 POSITIVE SCREENING**

Tundra Fonder has specific and stated criteria for selecting companies based on environmental, social and business ethics issues. A thorough analysis of owners and management is carried out, in which the history and treatment of minority owners are examined. The analysis includes quantitative screening (AML, KYC, Negative publicity) of principal owners and senior executives as well as in-depth analysis. The company must live up to local legislation and be able to manage also potential changes in legislation in the future. The company's competitiveness is central to the analysis as only the strongest companies have the opportunity in the long term to influence the development of a sustainability area, regardless of whether it concerns a given sector or an entire country. The company must have a positive impact on the society in which they operate, as this reduces the risk of negative government interference and thus provides a more predictable long-term profitability. Further, the investee company has to have relevant products or services whose importance will increase in the future, and which are produced in a way that is sustainable with regard to the environment and workers' rights. Our sustainability analysis is done from a holistic perspective. This means that weaknesses in some areas can be accepted provided that the company demonstrate strengths in others, and provided that the company is prepared to work with identified weaknesses. The company's goal shall be to minimise its negative impact on people or the environment. The Fund Management Company conducts ongoing dialogue with the companies with the primary purpose to assist those with current shortcomings or weaknesses. We encourage companies to develop measurable sustainability goals with a focus primarily on material risks for the company, its sector and geographic allocation.

# **5.2 NEGATIVE SCREENING**

Tundra Fonder does not invest in companies that violate the UN conventions on human rights, environment, labor law and corruption (and the principles under UN Global Compact, OECDs guidelines for Multinational Enterprises) and that, after Tundra Fonder has made them aware of such violations, do not initiate an action plan within twelve months. Tundra Fonder excludes companies whose turnover of more than 5% (in some cases 0%) comes from:

CATEGORY	PRODUCTION	DISTRIBUTION	EXTRACTION
CONTROVERSIAL WEAPONS (Cluster bombs, anti-personnel mines, chemical and biological weapons, nuclear weapons)	0%	0%	
OTHER WEAPONS AND/OR WAR MATERIALS	5%	5%	



ALCOHOL	5%	5%	
TOBACCO	0%	5%	
COMMERCIAL GAMING OPERATIONS	5%	5%	
PORNOGRAPHY	0%	5%	
GENETICALLY MODIFIED ORGANISMS	5%	5%	
FOSSIL FUELS (Oil, Gas, Coal)		5%	5%
URANIUM		5%	5%

# **5.3 ENGAGEMENT**

Through close communication between us as investors and our portfolio companies, we raise awareness on aspects concerning environment, social responsibility and corporate governance. Collaborations are important for us to achieve results in our dialogues with portfolio companies. In addition to signing up to initiatives relevant to us as an organization, we also collaborate with academia (researchers and universities), NGOs in all countries described as Tundra Fonder's core markets, stock exchanges (e.g. Ho Chi Minh Stock Exchange, Pakistan Stock Exchange, Colombo Stock Exchange), journalists and government representatives.

Tundra Fonder invests in companies that have a positive impact on the communities in which they operate. The investee company's competitiveness is a prerequisite in order to influence the development of an industry in a positive direction in the long term. Furthermore, we want the business to be conducted in such a way that it can be maintained with existing efficiency also in the future. We start from a holistic approach where we accept temporary weaknesses in individual areas as long as these are offset by strengths on others, and provided that there is an understanding on the part of management of the need to correct any weaknesses in the long term. In dialogue with the companies, an evaluation is made of the existing routines regarding both environmental and social characteristics. An analysis of structures and feedback is provided for the company's further development. The information collected is used in the financial analysis and may have a material impact on our investment.

Tundra Fonder has specific and stated criteria for selecting companies based on environmental, social and business ethics issues. A careful analysis is made regarding owners and management where the history and treatment of minority owners are examined. The portfolio company must live up to local legislation and be able to adapt to potential changes in legislation in the future. The portfolio company should be involved in products or services whose importance will increase in the future and which are produced in a way that is sustainable with regard to the environment and workers' rights. The portfolio company's goal shall be to minimise its negative impact on people and the environment. Tundra Fonder conducts ongoing dialogue with the investee companies where the purpose is primarily to assist them with current challenges. We encourage companies to develop measurable sustainability goals with a primary focus on material risks for the company, its sector and its geography. A particularly important area of influence in the coming years is to support companies to expand their sustainability reporting given the higher requirements introduced by the EU. To achieve this, Tundra Fonder will use

# **ANNEX 26 - SUSTAINABILITY POLICY**

an external platform for data collection, Worldfavor - a web-based system where portfolio companies can get an overview of what data European companies and investors are asking for and gradually expand their reporting over time. Tundra Fonder will continuously follow up the portfolio companies' reporting and support them in their reporting process.

# 6. POLICY FOR ASSESSING GOOD GOVERNANCE PRACTICES IN INVESTEE COMPANIES

Tundra Fonder applies principles of good corporate governance practices, which means that the portfolio company is expected to have a sound management structure, and a healthy relationship with its employees, including issues related to remuneration structures within the portfolio company as well as good compliance with tax rules. Tundra Fonder's policy for assessing good governance practices means that each individual portfolio company must comply with the UN Global Compact and the OECD Guidelines for Multinational Enterprises. We believe that good corporate governance is central to conducting a long-term competitive business and that it is a prerequisite for well-functioning sustainability work. Good corporate governance is based on the owners and the management they appoint. Any investment is therefore preceded by a careful analysis of the owners and management. Tundra Fonder conducts screening regarding money laundering (AML), Know Your Customer (KYC) and adverse media screening of principal owners, board members and senior executives. Historical business decisions of importance are analysed. An assessment is made of whether internal control systems, controls and procedures are in place that allow the conduct of an efficient and responsible business that can be conducted in accordance with the law.

We continuously follow the work of the management and the messages issued by the company's main shareholders, including the circulated agenda for general meetings/ general meetings. Exercising our right to vote is another method of engagement. We participate in the Annual General Meeting — either in person or by a representative — if we have views on any items on the agenda or if we believe that important points are omitted, or if we want to support a particular candidate for the Board, etc. We do not use a proxy voting provider to vote. We exercise our right to vote directly to improve the performance of the company or to protect our rights.

Tundra works intensively to collect information from portfolio companies. Our primary approach to shareholder engagement is through interaction and communication with portfolio companies. The process of collecting data is based on an internal rating system — *Tundra ESG Spectrum* — which is based on criteria for inclusion, exclusion and best-in-class as well as an external system for data collection from portfolio companies that collects key figures for sustainability based on given frameworks such as: SFDR, Agenda 2030, GRI, GHG. Tundra Fonder's absolute focus for engagement in the coming years is to gather this data to help our portfolio companies with their integration into the world economy and make them more attractive to foreign investors.

# 7. DIVISION OF RESPONSIBILITIES

The policy for responsible investments is established by Tundra Fonder's Board of Directors and is revised annually. Tundra's working group, which consists of the Chief Investment Officer (CIO), the Chief Sustainability Officer (CSO), and the Chief Executive Officer (CEO), works continuously with follow-up of our investments and ensures that they comply with this policy. The investment team is responsible for the implementation of sustainability in its investment process.



# 8. PRINCIPLES AND AGREEMENTS

Tundra Fonder has signed the PRI (Principles for Responsible Investments), an UN-initiated international network of investors based on six basic principles: 1) We will incorporate ESG issues into investment analysis and decision-making processes. 2) We will be active owners and incorporate ESG issues into our ownership policies and practices. 3) We will seek appropriate disclosure on ESG issues by the entities in which we invest. 4) We will promote acceptance and implementation of the Principles within the investment industry. 5) We will work together to enhance our effectiveness in implementing the Principles. 6) We will report on our activities and progress towards implementing the Principles.

In addition, Tundra Fonder follows the following principles or agreements because cooperation with global sustainability networks opens opportunities for cooperation, such as investment in new technologies, transition from fossil fuels to renewable energy, which ultimately has great potential to improve companies.

- The company has signed the Climate Action 100+ initiative. It is an investor initiative that over
  the next five years will engage in dialogue with the 100 companies that emit the most
  greenhouse gases globally. The goal is to influence for reduced emissions and increased
  information to investors.
- Since 2011, the Company is a member of **SWESIF**, Sweden's Forum for Sustainable Investments.
- The company is engaged at participant-level in the Global Compact. The initiative encourages SMEs as well as large companies and entire cities to adopt socially responsible policies in four broad categories: human rights, labour, environment and anti-corruption. The company has been actively participating since 2017. In 2021, the company participated in the reporting system under the "Early Adopter Programme" to demonstrate commitment to the Ten Principles.
- In 2018, the Company signed the "Women's Empowerment Principles", which encourage business management to gender equality. The principles have been developed through a collaboration between UNGC and UN Women.
- In 2019, the Company signed **My Pledge**, an initiative aimed at ensuring more diversity at public events. The Company commits to advocating for gender diversity on panels and at public speaking events and asking questions about gender diversity when organizing, attending, or sponsoring an event in any form.
- Over the past two years, Tundra has signed two investor petitions with the Access To Medicine
  Foundation, which through the Access to Medicine Index annually publishes an index in which
  they rank pharmaceutical companies with respect to their efforts to improve global access to
  medicines. One was about the fair distribution of vaccination programs for Covid-19, and the
  other (in collaboration with other parties such as FAIRR) concerns investor calls on the
  management of global antibiotic resistance.
- In 2019, Tundra joined the FAIRR investor network, established by the Jeremy Coller Foundation, and aims to raise awareness of the ESG risks and opportunities of intensive livestock production.
- Agenda2030. Over the past six years, the Company has worked actively with the implementation of the *Global Goals* (SDGs) throughout our organization. We have raised



various issues and had dialogue with more than 250 companies in our markets (e.g. Pakistan, Sri Lanka, Vietnam, Egypt, Indonesia, Malaysia, Bangladesh, Philippines). Our analysis from 2021 shows that an increasing number of our portfolio companies have officially expressed support for the global goals, and that more have signed up to the principles set out in the UN Global Compact. It is our goal to continue to increase the proportion that meets these important goals.